

Empowa Built Environment Indaba Publication

Empower | Transform | Collaborate



10-11 April 2025 - Gallagher Estate, Midrand

Theme : “Partnering with government and key stakeholders to deliver infrastructure projects through innovative funding and delivery models”

April 2025 Edition



Construction Education and Training Authority

“Developing Skills. Serving Society”



The Built Environment Indaba provides an opportunity to highlight skills gaps and challenges in the construction and built environment sectors. The CETA supports the Indaba as it plays a critical role in addressing these gaps by promoting and supporting education, training, and development programs tailored to meet industry needs.

The Construction Education and Training Authority is one of the 21 Sector Education and Training Authorities (SETAs) which operate in the different sectors of the economy- in this instance, the construction and related industries.

In line with the provisions of the Skills Development Act, our core mandate as CETA is to

1. provide skills development services to the construction sector,
2. implement the objectives of the National Skills Development Plan 2030 (NSDP 2030),
3. ensure that people obtain the critical or scarce skills that are needed and
4. to build the capacity of the construction sector to become economically sustainable and globally competitive. In essence, that's our value proposition statement and a reputation promise to all our stakeholders.

We achieve these through the disbursement of discretionary and mandatory grants to the sector, embarking on research initiatives, accrediting training providers and employers, developing occupationally directed qualifications and offering bursary opportunities, and creating access to skills development for rural and township-based communities in line with the NDP 2030.

Skills are at the core of the NDP 2030, with the National Human Resource Development Strategy. These policy directives are clear; only what CETA needs to do is to strengthen the implementation side. We have recently updated our strategic planning documents to reflect the refined vision and values of the organisation.

As a CETA we continue to ensure that our Sector Skills Plan (SSP) is revised at least annually. Our annual performance plan and strategic plans have also been significantly overhauled to reflect the current dynamics in the industry and internal at CETA.

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2025

BUILT ENVIRONMENT INDABA



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Message from the BBCBE President

Danny Masimene |

In April 2024, the Black Business Council in the Built Environment (BBCBE) held its inaugural Built Environment Indaba event. This was a pivotal event in addressing South Africa's built environment sector. From a strategic point of view what were the main outcomes of this event?

There were 11 key objectives that were derived from the 2024 Inaugural Built Environment Indaba. As an organisation we have made strides with the objectives that were set, and will give an insight into some of the our achievements. Objective number one was to provide an opportunity to hear from our own government on programs and initiatives being undertaken by some of the key ministries in the infrastructure development cluster - This objective has been achieved.


The fourth objective highlighted the importance of skills development, especially in the changing landscape and to meet the current and future needs of the country - This target has been accomplished. Objective five was to present an opportunity for like-minded people to share opinions and solutions that can advance infrastructure development in South Africa. Objective six was to highlight the various opportunities that exist in the built environment and the extent of possibilities that exist in the sector, these too have been met.

Objective seven was to showcase some of the key stakeholders in the built environment sector through hosting an exhibition. The purpose of the exhibition was to create an awareness to the public and the communities within the built environment sector. We need to realize that we have multiples entities within the built environment, and in many instances our communities are not even aware of what the mandate is of such entities. Holding an exhibition was one way of bridging the information gap. We will continue to do work in this regard.

“We want the Indaba to be a platform, not only for BBCBE members, but for all the practitioners, professionals, academics in the built environment sector”

Objective eight was to strengthen stakeholder relationships and to build new relationships that will advance our sector and its critical delivery mandate. To a certain extent, we have achieved this goal. However, the downside of it, is that we expected our stakeholders, in particular the public to join the platform that we have created of the Built Environment Indaba. Overall, this is what we want to achieve. Collaborations are key in achieving these objectives, and we are in the process of formulating memorandums of understanding with the likes of SAFCEC and MBSA. The bigger picture is that we want to create an environment that is solution-based, encouraging delegates to participate within the built environment and within the infrastructure space. The sessions should be solution-driven while we identify the challenges, but the focus should be on finding solutions. In 2025, the built environment is partnering with our government to deliver infrastructure projects through innovative funding and delivery models. Hence the alignment with the objectives of the Department of Public Works and Infrastructure.

And objective number 10, which was to identify how both public and private government can be used and monitored for effective transformation. When one looks at the statistics, we are still far from achieving a transformation - because one will realize that even though we have black-owned companies in the last grade being grade 9, most of them are still emerging. Many still do not have a healthy balance sheet to be able to attract, or qualify for performance guarantees, or to be able to borrow the capital to start projects. As you might be aware it takes about 60 to 90 days before the first claim is paid, which means you are running the project from your own pocket. These are some of the challenges that we felt have to be addressed, particularly in terms of funding. This is something that we really need to discuss and come up with a lasting solution. This challenge is only affecting the emerging sector, but also affects the already established companies.



Going forward what are the main goals and objectives that the BBCBE set for the next 5 years?

The first objective is that we want the Built Environment Indaba to cover the continent of Africa. We want the Indaba to be a platform, not only for BBCBE members, but for all the practitioners, professionals, academics in the built environment sector. A platform that is open for all to share their thinking around the sector and its challenges.

We also want to continue to engage and collaborate with key government departments and public sector entities that are participating within the infrastructure space. The aim is to advance transformation in the built environment. Because, even when we talk about built environment transformation, there are very few sectors that we can say have transformed - most of the sectors are still far from being transformed, and that is what we need to really delve into.

We believe that the issue of transformation is not only the government's challenge, it is not only the black business challenge. It is for both emerging and established businesses, and it is for both public and private sector, because we are saying the industry is not completely transformed.

We have to facilitate collaborative discussion between public and private sector organisations, academia, civil society, and achieve innovative solutions for overcoming economic transformation bottlenecks and barriers. So, hence I said this is not only the challenge that has to be resolved by government. Both private and public need to come together to address all these obstacles.

Key message for the 2025 Built Environment Indaba

The key message is that the Built Environment Indaba will continue to bring together public sector, private sector, academic, civil society and labour to a singular platform where built environment solutions and opportunities can be articulated and advanced. This is our target, not only for the 2025 Built Environment Indaba, but for the built environment as a whole that we would like to see in the next five years. A singular platform – That's the bigger message.

2024 Built Environment Indaba Event Objectives vs Outcomes

Objective 1: Provide an opportunity to hear from the government on programs and initiatives being undertaken by key ministries in the infrastructure development cluster.

Outcome 1: A comprehensive lineup of Ministers, Deputy Ministers, Directors General, and public and private leaders participated in the two-day program, sharing extensively about the various available programs and initiatives.

Objective 2: Facilitate discussions through panels from leading public and private organizations in the built environment to identify possible solutions and collaborations on challenges facing the built environment, particularly in infrastructure development.

Outcome 2: Numerous opportunities were given to members to ask questions to all key stakeholders and present additional questions through online mediums

Objective 3: Provide a platform through several master classes to present knowledge on solutions to the sector.

Outcome 3: Five master classes were presented by experts in their fields, sharing important insights and information.

Objective 4: Highlight the importance of skills development, especially in the changing landscape, to meet the current and future needs of the country.

Objective 5: Present an opportunity for like-minded individuals to share opinions and solutions that can advance infrastructure development in South Africa.

Objective 6: Highlight the various opportunities that exist in the built environment and the extent of possibilities in this sector.

Objective 7: Showcase some of the key stakeholders in the built environment sector through an exhibition.

Objective 8: Strengthen stakeholder relationships and build new relationships that will advance the sector and its critical delivery mandate.

Objective 9: Support the government's developmental objectives by focusing on infrastructure development from a developmental perspective.

Objective 10: Identify how both public and private procurement can be used and monitored for effective transformation.

Objective 11: Create an environment that is solution-based, encouraging delegates to participate in the built environment, starting with infrastructure development.

Message from the BBCBE Deputy President Bafana Dube



What have been some of the BBCBE's main accomplishments over the course of the past year?

One of our main accomplishments has been taking the lead in repositioning the BBCBE within South Africa's economy, particularly in the construction and infrastructure sectors. Historically, the BBCBE has been known for its advocacy and policy development. Over the past 18 years, we've had a strong track record in lobbying the government, influencing policies, and being an effective voice in the sector. However, in the last two years, we've shifted our approach. We didn't want to be seen just as a strong voice, but as an organisation that adds real value.

We've formalised many of our key relationships with the main drivers of infrastructure in South Africa. While we've always had connections with organisations such as SANRAL, DBSA, CETA, and the IDT, these were never formal partnerships. This past year, we have signed official agreements, and together, we're co-developing programmes that will directly benefit our members - Black professionals and major contractors in industries encompassing consulting engineering, construction, and professional services.

At the heart of these partnerships, we've introduced five pillars of focus. The first pillar is professionalisation. We are pushing for more engineers to be formally registered. The second pillar is project development - encouraging members to initiate and lead their own projects, with us supporting them through every stage, from preparation to implementation. The third pillar is focused on mobilisation of funding, because we know that without access to capital, many good projects stall before they even start. The fourth is about capacity and performance support for our members, particularly those facing challenges with working capital and performance guarantees. And the fifth pillar is about building unity across the sector. For too long, we've seen fragmentation, but now, for the first time, we are working closely with organisations such as SAFCEC.

Policy is still crucial, and we've made significant strides in that area, but the missing link often remains around access to working capital and performance guarantees. Without these, businesses struggle to access and implement projects, and this impacts transformation.

What is the BBCBE's outlook on the built environment in South Africa right now?

It's clear the industry has been struggling, especially in the wake of COVID. The pandemic hit us hard. But despite the challenges, we're optimistic. There's a growing sense of momentum, and with it, opportunities are starting to emerge. Many of the issues we face have been around for years, but COVID made them even more glaring.

What's different now is that these challenges are being recognised by all stakeholders - government, private sector, and professional bodies. There's an acknowledgment that action must be taken, and we're beginning to see that shift.



What are some of the BBCBE's key objectives for the year ahead?

The next few years will be critical for us. It's a time for both consolidation and acceleration. We've laid a strong foundation, but we need to build on it and scale our impact. Our focus will be on ensuring that all the work we've done, and continue to do, creates lasting and tangible results for the people and businesses we serve.

This year, one of our key areas of focus is transformation through contract development. We've engaged with various partners to support the standardisation of contracts. While this may sound technical, it's a crucial tool for transformation. By working with entities such as Rand Water and the Independent Development Trust (IDT), we're using contracts to ensure inclusivity in infrastructure projects, ensuring that historically disadvantaged individuals are able to participate and thrive.

We're not just advocating for transformation for the sake of transformation. We're pushing for professionalisation across the board. Our aim is to ensure that historically disadvantaged individuals not only access funding but can meaningfully participate in and lead projects. This includes creating frameworks that support their development, such as access to working capital and performance guarantees.

We're reaching out to national development banks, private banks, and philanthropic institutions. These are the stakeholders with the financial resources and long-term vision to support sustainable infrastructure development. Our role is to connect the dots - linking resources to needs, communities to opportunities, and ensuring that everyone has a seat at the table.

Strong monitoring and evaluation frameworks are key. We want every strategic engagement to be actionable, measurable, and impactful. Every step we take must move us closer to the tangible results our members and communities need.

Looking ahead, 2027 is going to be a special year for us – it will be our 20th anniversary. By that time, we want to look back and give a full and honest account of what we've achieved. Not just in terms of numbers, but the real impact. We want to accelerate the progress we've made, consolidate the strong foundations we've built, and scale the work that has shown results.



What is your message for the new built environment magazine?

This magazine has the power to inform, inspire, and influence the sector in powerful ways. Keep asking the tough questions. Keep amplifying the voices that are making a difference. And continue shining a light on not just our successes, but also on the work that still needs to be done. We are all building a better South Africa, and platforms like this are an essential part of that journey.

“Our aim is to ensure that historically disadvantaged individuals not only access funding but can meaningfully participate in and lead projects”

Message from the BBCBE Treasurer General Martha Sedumedi

What have been the key highlights for the BBCBE over the past year?

There have been numerous key highlights for the BBCBE over the last year, many of which are directly linked to the outcomes of the inaugural Built Environment Indaba that we held in 2024. We successfully launched the BBCBE Women's Chapter and the BBCBE Youth Chapter. Additionally, we actively participated in the submission process for the Public Procurement Bill, which is now the Public Procurement Act.

We also contributed to the review of the CIDB Act. Furthermore, we participated in an event where the Minister of Public Works and Infrastructure addressed the pressing issue of site invasions affecting our industry.

Our collaboration with organisations such as SAFCEC and MBSA has helped strengthen relationships with public sector stakeholders, allowing us to explore value-driven partnerships. Additionally, we actively pursued opportunities related to engineering recruitment facilitation.

Another key achievement has been our contribution to the review of public-private partnership regulations. We also focused on developing relationships related to infrastructure finance and encouraged the sector board to participate in public sector boards.



What can we expect at this event following on the success of the first event held in 2024?

The success of last year's Indaba has certainly increased our visibility within the sector. It was our inaugural event - the 2024 Indaba put us on the map in a significant way. Building on that momentum, this year's event will focus on evaluating the progress made on the commitments from last year while also setting new milestones towards transforming the built environment. We expect delegates to gain valuable insights from the addresses and discussions with partners, which will provide them with excellent opportunities to pursue. Our focus remains on solutions, ensuring that we bring real value by reimagining and redefining the challenges we currently face as an industry.

This event will focus on ensuring that key industry stakeholders have a shared understanding of the state of the built environment. In turn, the goal is to align on a common direction, ensuring that the sector is ready to take advantage of the infrastructure development that is set to happen.

What key message would you like to share with the delegates attending this year's Indaba?

We are appealing to delegates to come with an open mindset

and a focus on contributing to solutions. While we acknowledge the challenges in our industry, we want this event to be different. We are asking our delegates to approach this with a problem-solving mindset - what solutions can we bring forward to address the pressing issues in the built environment? We expect attendees to be generators of solutions so that the various industries, companies, and public sector partners can take them forward and implement them.

“Our focus remains on solutions, ensuring that we bring real value by reimagining and redefining the challenges we currently face as an industry”

Where there are proprietary solutions, we have created an opportunity for engagement during the networking cocktail session. This session will take place in the evening of the first day of the event - 10th April 2025 and will allow industry players to discuss potential partnerships and opportunities in a more informal setting. These networking sessions are crucial because they help us expand on potential opportunities and further our objectives.



What is the BBCBE's message for the sponsors, exhibitors, and partners who have contributed to making this event possible?

First and foremost, I would like to extend my heartfelt gratitude to all our sponsors and partners who have supported our mission for a transformed built environment. From our anchor sponsors to our exhibitors, and networking session participants - every single one of them has played a crucial role in making this event possible.

We fully understand that the current economic climate is not the most favourable. Despite these challenges, our partners have continued to invest in this initiative, and for that, we are deeply grateful. This level of commitment highlights the true nature of partnership - one that goes beyond just financial contributions. In fact, I often say that we should move away from the term "sponsorship" and instead talk about "partnerships." Our vision is not just for the BBCBE to benefit; we want our partners to derive real value from this collaboration as well.

Our commitment is to strengthen our engagement with our partners, ensuring that their objectives are met. We want to create meaningful, mutually beneficial collaborations that drive long-term impact in the built environment.

Looking ahead, what are the BBCBE's key goals and initiatives for the upcoming year?

One of our main objectives is to evolve this event into a true industry-wide gathering, not just a BBCBE event. In the future, we want this to be recognized as an event for the entire built environment sector, not just one led by BBCBE. The goal is to reach and engage a broader segment of stakeholders while still ensuring that BBCBE leads the transformation agenda.

Through this event, we want to drive a collaborative approach to industry transformation. That means making the event as inclusive as possible, bringing in voices from across the sector, and ensuring we have diverse representation.

We've also learned valuable lessons from previous events. One key take away is the need for a bigger, more accessible event platform. Since our inaugural event in 2024, we've seen a rise in similar gatherings, but few have managed to match the depth and impact of what we are building.

“The goal is to reach and engage a broader segment of stakeholders while still ensuring that BBCBE leads the transformation agenda.”

That's why we want to position this event as the premier gathering for the built environment. Our vision is that when March or April comes around each year, everyone in the sector automatically looks forward to attending this event. We also see potential for attracting participation from SADC countries. The built environment sector is not confined to South Africa alone, and we want to extend our influence to neighbouring countries in the region. We envision a future where industry leaders from across SADC join us to collaborate and exchange ideas.

Beyond the event itself, we are also looking at securing long-term partnerships. As soon as this year's event concludes, our focus will shift toward planning for 2026, ensuring that we secure even more strategic partners to help us grow. But most importantly, we want to move beyond talk and showcase real impact. That means presenting case studies of projects that have been supported and championed over the years. We don't want this event to become just another talk shop - we want it to drive action. In short, the next event is going to be even more exciting. It will be action-driven, solution-oriented, and positioned to make BBCBE a leader in industry transformation.



Grace, Grit, and Glory: The Rise of AvenirHoldings

In the ever-evolving African built environment, stories of transformation are not uncommon. Yet, few resonate with the same depth and magnitude as that of AvenirHoldings (Pty) Ltd - an Engineering, Procurement, Construction Management (EPCM) firm that has become synonymous with excellence, empowerment, and sustainable impact.

Founded in 2014, AvenirHoldings has risen from humble beginnings to become a leading, 100% Black Woman Owned and Level 1 BBBEE enterprise, reshaping how infrastructure is envisioned and delivered across South Africa.

Behind this formidable enterprise is Tshidi Mndzebele, co-founder and chief executive officer. The company's name, Avenir - French for "future" - perfectly encapsulates its founding ethos: to construct not just infrastructure, but enduring legacies.

"I remember the quiet conviction that night," Mndzebele reflects, recalling the moment the idea was born in 2013. "I wasn't just building a company - I wanted to lay a foundation for generational impact." Mndzebele embarked on a journey marked by resilience, courage, and extraordinary clarity of purpose.

From Modest Projects to Major Milestones

The early days were defined by grit. With limited resources but boundless determination, they took on modest community projects that prioritized people over profit. The return on impact was immediate. Smiles, gratitude, and real social upliftment were the company's first dividends.

As momentum grew, so did the scope of ambition. The company expanded into complex sectors including mining, energy, healthcare, education, and petrochemicals. With each successful project, the company cemented its reputation as a trusted player in the infrastructure space. Some of the clients the company has served include, but are not limited to, Eskom, Transnet Port Terminal, Lafarge Holcim, Impala Platinum, ArcelorMittal South Africa, South 32, and WSP Africa.

Engineering Excellence with a Human Touch

A defining moment came with the achievement of triple ISO certification (9001, 14001, and 45001), a testament to the organisation's commitment to quality, environmental stewardship, and occupational health and safety. This accomplishment was more than a regulatory benchmark, it was a reflection of Avenir's unwavering pursuit of operational integrity and stakeholder well-being.

Through its flagship initiative, AvenirAcademy, the company has built pathways for young African professionals, with a special focus on historically disadvantaged individuals. Strategic collaborations with ECSA, SACPCMP, and SACQSP have reinforced this mission, turning mentorship into a movement.

A Future-Focused Powerhouse

Today, AvenirHoldings operates across a wide value chain, offering comprehensive EPCM and EPC services, ICT solutions, strategic asset management, claims consulting, and specialised built environment candidacy programmes. Its greatest asset remains its team - multi-disciplinary, passionate, and aligned with the company's founding values of purpose, performance, and partnership.

Key alliances with industry bodies such as MBSA North, CESA, and BBCBE have further elevated AvenirHoldings' market credibility, aligning its practices with global best standards and expanding its reach.

Recognition followed naturally. Prestigious honours such as the CESA/AON Small Medium Business of the Year, the Big 5 Impact Community Project Award 2024, and being named a finalist in the Standard Bank Top Woman Owned SMME Business Awards all in 2024 are not just accolades - they are affirmations of a purpose fulfilled.

Ten Years On— The Journey Is Just Beginning

As the company celebrates a decade of bold progress, it does so not from a place of arrival, but from a new vantage point - a summit that opens onto even greater horizons.

"We stand at the edge of the future," Mndzebele shares. "The past ten years have been about proving what's possible. The next ten? They're about pushing the boundaries of what's never been done."

AvenirHoldings is writing a new chapter in African infrastructure - one that champions innovation, celebrates inclusion, and constructs more than just buildings. It builds legacies. And as the built environment continues to evolve, the company stands ready - not just as a participant, but as a pioneer.





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DBSA's Infrastructure Delivery Division Overview

The Development Bank of Southern Africa (DBSA) established the Infrastructure Delivery Division (IDD) in 2013 to augment the capacity of the state to plan, design, construct, maintain and manage social and economic infrastructure.

The Division contributes to position DBSA as a market leader in infrastructure planning, delivery and innovative solutions that catalyse development impact. While the primary focus of the Division is to support all three spheres of government in South Africa, it also implements projects in the South African Development Community and has implemented programmes on behalf of the private sector.



Jewelry Manufacturing Precinct constructed on behalf of the Gauteng Industrial Development Zone



IDD predominantly offers end-to-end programme implementation agent services to clients. It compliments these services with programme management services which entail the provision of specialist expertise medium to long-term planning and delivery of infrastructure. Concomitantly, IDD offers capacity building services which focuses on offering innovative infrastructure learning solutions. Owing to its efficient and effective procurement track record, the division usually receives requests from government departments and state-owned entities to manage infrastructure procurement on their behalf. Consequently, it established the infrastructure procurement services capability alongside these other offerings to support clients with rapid procurement services.



Balfour Community Health Centre constructed on behalf of National Department of Health



Over the past ten years ending on 31 March 2024, the Division has supported clients to deliver social and economic infrastructure to the total value of R34.6bn. About 50% (R17bn) of this amount was spent on the construction of 159 new schools and refurbishment of 676 with a total enrolment of 414 149 learners and sanitation infrastructure upgraded in 690 schools with a total enrolment of 254 988 learners. Programme management agency support from the Division enabled clients to complete 6 328 infrastructure projects, inclusive of the above during the same period.

In summary, IDD supported clients to deliver of infrastructure projects to practical completion in the following sectors since 2013/14 to 2023/24:

Sector	No. of Projects Completed	Sector	No. of Projects Completed
Education	159 new schools constructed 676 schools refurbished	Municipal Infrastructure	162 municipal infrastructure refurbished/constructed
Health	416 health facilities refurbished/constructed	Economic	20 industrial parks refurbished
Housing	3 468 new houses built in rural Eastern Cape (Elliotdale) 456 social housing units built in the City of Ekurhuleni	Tourism	72 tourism infrastructure refurbished/constructed
Agriculture	36 agriculture infrastructure refurbished/built	Water and Sanitation	690 school sanitation infrastructure upgraded
Public Works	44 public works state buildings refurbished 43 facilities condition assessments undertaken		

Projects that led to the delivery of the above infrastructure was possible through the appointment of 10 408 SMMEs and subcontractors which contributed to the creation of 91 729 employment opportunities during over the ten-year period. In support of the government policy on Black Empowerment, IDD deliberately ensures that at least 75% projects expenditure is on work carried out by BBBEE companies of which during 2023/24 it realised 88% procurement spend on this designated group. Additionally, it also ensures that 35% of the BBBEE companies that are awarded work have at least 30% women ownership, and during 2023/24 at least 49% project expenditure was on BBBEE companies who met this criterion. In this regard, DBSA contributes to contributes to women empowerment.

In addition to projects implemented in South Africa, IDD also contributes to regional integration by supporting SADC to implement water projects in the region through a partnership with the German Development Bank (kfw). It currently serves as implementing agent to manage the delivery of a cross-border water project in Mozambique and Eswatini, and water and sanitation project in Kazungula in Zambia. At completion both projects will augment reticulated water supply systems in these border towns which will improve health and hygiene needs of the local populations and those in transit. Of the two projects, the construction of the Kazungula Water Supply and Basic Sanitation is 90% complete.



RAPID PROGRESS ON THE BERTRAMS MULTIPURPOSE CENTRE

In eastern Johannesburg, a tower crane rises above the landscape, marking the center of the future high-rise Bertrams Multipurpose Centre

The Johannesburg Development Agency (JDA), the City of Johannesburg's infrastructure development arm, has been making steady progress on the construction of the Bertrams Multipurpose Centre.

This R220 million, state-of-the-art facility is located in Bertrams, one of Johannesburg's oldest suburbs. The facility is set to become a landmark hub for social development and community engagement in Region F, marking a significant milestone in the redevelopment of the area.

The Bertrams Multipurpose Centre, situated on the eastern edge of the Inner-City Central Business District, is designed to offer a range of services aimed at uplifting and empowering local residents.

The eco-conscious building will house a variety of facilities, including a community hall, youth and skills development areas, a women's empowerment centre, and support for senior citizens. In addition, it will feature a basketball court, greenhouses, childcare facilities, and spaces dedicated to early childhood development.

The JDA has prioritised sustainability in the design of the Bertrams Multipurpose Centre, ensuring that the facility incorporates green elements that promote energy efficiency and reduce its carbon footprint.

The building will feature ample daylight through extensive glazing, along with vertical gardens and a street-facing agricultural space with hydroponic and aquaponic training facilities. These initiatives are part of the City of Joburg's commitment to sustainable urban development and align with the Joburg 2040 Growth and Development Strategy.



Strategically located near public transport services such as Rea Vaya Bus Rapid Transport (BRT), buses, and taxi routes, the Bertrams Multipurpose Centre will be easily accessible to residents from surrounding areas like Jeppestown, Troyeville, New Doornfontein, and Kensington.

The project also forms part of the larger revitalization of the Greater Ellis Park sports precinct, aimed at creating an interconnected hub for sports, education, and residential activities. The construction of the Bertrams Multipurpose Centre underscores the City's goal of fostering local economic development and promoting social cohesion.

Through this project, the City is meeting its 30% local spend policy by involving Small, Medium, and Micro Enterprises (SMMEs) and creating employment opportunities for local contractors. To date, eight SMMEs and 25 local workers have been appointed to support the project. The anticipated date of completion is quarter three of the 2025 calendar year.



"The JDA remains committed to delivering on its vision of a competitive, resilient Johannesburg. The Bertrams Multipurpose Centre is a key part of this vision, bringing valuable social infrastructure to the heart of the community," notes JDA CEO Mr Themba Mathibe.

"This facility is more than just a building — it's a vital investment in the community, promoting local economic growth and social development. The JDA is focused on building infrastructure that enhances the quality of life for all Joburg residents, and this project is a prime example of that vision in action," he concludes.

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Durban is the busiest port in Sub-Saharan Africa and the N3 is South Africa's freight transportation backbone, carrying over 80% of all imports and exports along the Durban-Gauteng Corridor. This well-used system now needs to be upgraded. Which is why SANRAL is now on a major drive that will see 145km of our freeways between Pietermaritzburg and Durban and Amanzimtoti and the Dube Trade Port improved with up to 10 lanes! So, get ready for shorter and safer, more efficient and a more economical ride.

This is the drive for a better KwaZulu-Natal.



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Engineering Africa's Future with Expertise, Scale and Trust

At GIBB Group, we understand that complexity is not a hurdle - it's an invitation to lead. In a rapidly evolving world where infrastructure needs are dynamic and multifaceted, we thrive in delivering solutions that meet the moment - and shape the future.

With more than 65 years of experience in Africa, the GIBB Group is built on a powerful foundation of people, expertise and excellence. Through our multidisciplinary capabilities and strategic subsidiaries, we deliver turnkey infrastructure solutions across a wide range of sectors - including transport, water, energy, power, mining, property, petrochemicals, industrial, and project finance and development.

A Group built to deliver

Our strength lies in the specialised focus and complementary skills of our Group, which together, position GIBB Group as a single, unified force in infrastructure - capable of planning, designing, investing, developing, operating and maintaining world-class projects.

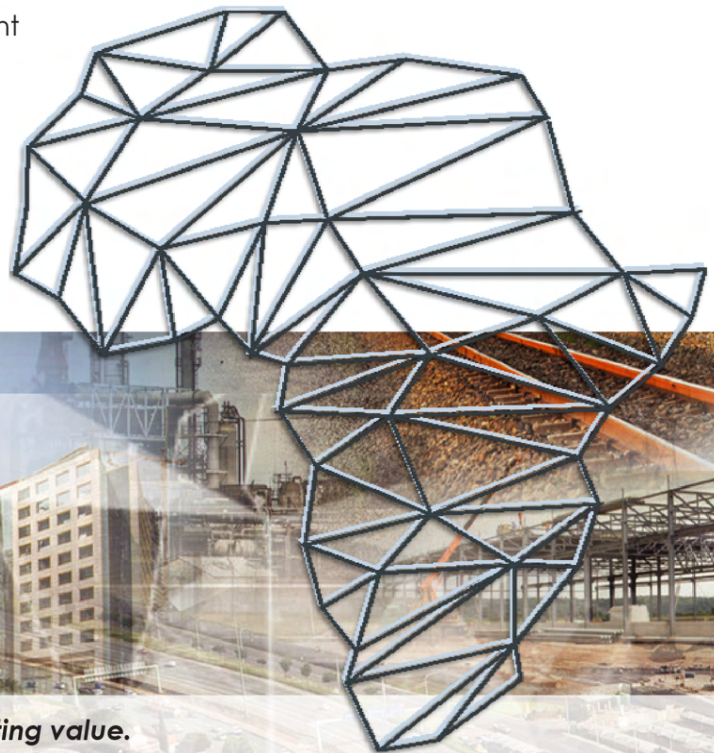
Trusted by clients, inspired by impact

We are proud to have delivered transformative projects in over 20 African countries, from Ethiopia to Ghana, Kenya to Mozambique, and beyond. Our partnerships with governments, utilities, and private sector clients have resulted in projects that change lives, boost economies and build resilience for generations.

We are more than engineers and project developers. We are problem solvers, community builders and partners in progress - with a people-first approach underpinned by the spirit of Ubuntu.

Why GIBB?

- Pan-African footprint and deep local insight
- Multidisciplinary integration across the infrastructure lifecycle
- Strong partnerships in financing and joint development
- Legacy of delivering complex, large-scale infrastructure projects
- Commitment to sustainability, empowerment and transformation



We don't just deliver projects - we create lasting value.

GIBB Group. People. Expertise. Experience.
Your trusted partner in infrastructure delivery across Africa.

Learn more at www.gibb.co.za



People • Expertise • Excellence



10 APRIL 2025



GALLAGHER CONVENTION CENTRE

“Partnering with Government and Key Stakeholders to Deliver Infrastructure Projects Through Innovative Funding & Delivery Models”

PROGRAM DAY 1

07:00 – 08:50	REGISTRATION TEA AND COFFEE EXHIBITION WALKABOUT
08:50 – 09:00	NATIONAL ANTHEM
09:00 – 09:30	OPENING REMARKS: PROGRAM DIRECTOR, THABO MASOMBUKA
09:30 – 10:00	WELCOME: BBCBE PRESIDENT, DANNY MASIMENE
10:00 – 10:10	ADDRESS: MBSA EXECUTIVE DIRECTOR, ROY MNISI
10:10 – 10:20	ADDRESS: SAFCEC ACTING CEO, ANDILE ZONDI
10:20 – 10:30	ADDRESS: CESA CEO, CHRIS CAMPBELL
10:30 – 10:40	ADDRESS: BLACK BUSINESS COUNCIL PRESIDENT, ELIAS MONAGE
10:40 – 11:00	ANCHOR PARTNERS INTRODUCTION AND ACKNOWLEDGEMENT
11:00 – 11:45	PANEL 1 – INDUSTRY REGULATORY BODIES TOPIC: ARE WE ABLE TO USE REGULATIONS TO ACCELERATE THE PACE OF TRANSFORMATION MODERATOR: SACPCMP PRESIDENT, LUFUNO RATSIKU PANELISTS: <ul style="list-style-type: none"> • NATIONAL TREASURY OCPO: GENERAL MANAGER, WILLIE MATHEBULA • CIDB CEO, BONGANI DLADLA • CSCC ACTING CEO, GREGORY MOFOKENG • SAIBPP CEO, KULUWA MUTHWA
11:45 – 12:15	REFRESHMENT BREAK AND EXHIBITION WALKABOUT
12:15 – 12:45	DEPARTMENT OF HIGHER EDUCATION AND TRAINING DIRECTOR GENERAL, DR NKOSINATHI SISHI
12:45 – 13:30	PANEL 2 – SKILLS DEVELOPMENT IN THE BUILT ENVIRONMENT TOPIC: HOW DO WE COORDINATE SKILLS DEVELOPMENT DELIVERY FOR EFFECTIVE CONTRIBUTION TO THE BUILT ENVIRONMENT AND ITS PROFESSIONALISATION MODERATOR: JBCC CEO, TAMMY NYIDE PANELISTS: <ul style="list-style-type: none"> • CETA CEO, MALUSI SHEZI • SAQA SENIOR MANAGER, JAPIE NEL • TIRISANO FUND ACTING CEO, MUZWANDILE BUTHELEZI • AVENIR HOLDINGS PROJECT DIRECTOR, ANDILE MNDZEBELE
13:30 – 14:00	REFRESHMENT BREAK AND EXHIBITION WALKABOUT
14:00 – 14:15	ADDRESS: STRATEGIES FOR EFFECTIVE INVESTMENT, LONG TERM SOLUTIONS AND MAINTENANCE IN BUILT ENVIRONMENT GIBB GROUP CEO, VISHAL LUTCHMAN
14:15 – 14:50	PANEL 3 – FUNDING SOLUTIONS TOPIC: INFRASTRUCTURE FINANCE THROUGH INNOVATIVE SOLUTIONS MODERATOR: PANELISTS: <ul style="list-style-type: none"> • DBSA GROUP EXECUTIVE: INFRASTRUCTURE DELIVERY DIVISION, CHUENE RAMPHELE • INFRASTRUCTURE SOUTH AFRICA (ISA), ALVINO WILDSCHUTT-PRINS • INFRASTRUCTURE FUND HEAD OF PROGRAMME MANAGEMENT, SEFISHI MOKGOMO • NEF CEO, MZIWABANTU DAYIMANI
14:50 – 15:00	ADDRESS: INTRODUCTION OF KEYNOTE SPEAKER CHAIRPERSON OF CIDB BOARD, KHULILE NZO
15:00 – 16:00	KEYNOTE ADDRESS: – DEPARTMENT OF PUBLIC WORKS AND INFRASTRUCTURE TOPIC: MINISTER OF PUBLIC WORKS AND INFRASTRUCTURE, HON. DEAN MACPHERSON
16:00 – 16:30	DAY 1 SUMMARY & ADJOURNMENT – PROGRAM DIRECTOR

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“Partnering with Government and Key Stakeholders to Deliver Infrastructure Projects Through Innovative Funding & Delivery Models”

07:00 – 08:00	REGISTRATION – TEA AND COFFEE – EXHIBITION WALKABOUT
08:00 – 08:30	OPENING & RECAP OF DAY 1 – PROGRAMME DIRECTOR
08:30 – 08:45	INTRODUCTION OF DEPARTMENT OF HUMAN SETTLEMENTS MINISTER BY MEC HUMAN SETTLEMENT GAUTENG, HON. TAZNEEM MOTARA
08:45 – 09:30	KEYNOTE ADDRESS – HUMAN SETTLEMENTS TOPIC: USING ALTERNATIVE BUILDING TECHNOLOGY IN HUMAN SETTLEMENTS TO ADDRESS THE HOUSING BACKLOG CHALLENGE MINISTER OF HUMAN SETTLEMENTS, HON. THEMBSILE SIMELANE
09:30 – 10:45	PANEL 4 – ALTERNATIVE BUILDING TECHNOLOGY TOPIC: HOW DO WE FUND AND DELIVER HUMAN SETTLEMENTS THROUGH ALTERNATIVE BUILDING TECHNOLOGY MODERATOR: BBCBE WOMEN NATIONAL CHAIR, HLAMI NDLOVU PANELISTS: <ul style="list-style-type: none"> • AGRÉMENT SOUTH AFRICA CEO, RICHARD SOMANJE • SHRA ACTING CEO, LEBOWA LETSOALO • NHBRC COO, DR SIPHUMEZE MNDZE • NHFC CEO, AZOLA MAYEKISO • BUILDING NETWORKS MD, DENZIL NHLAPHO
10:45 – 11:00	REFRESHMENT BREAK & EXHIBITION WALKABOUT
11:00 – 11:20	ADDRESS: TRANSFORMATION FUND DTIC ACTING DEPUTY DIRECTORS GENERAL: INCENTIVES, SUSAN MANGOLE
11:20 – 11:30	INTRODUCTION OF DEPUTY MINISTER OF DEPARTMENT OF WATER AND SANITATION BY RAND WATER CEO, SIPHO MOSAI
11:30 – 12:10	MINISTERIAL ADDRESS, WATER AND SANITATION TOPIC: FUNDING OF WATER INFRASTRUCTURE AND USE OF TECHNOLOGY FOR CLEAN WATER AND ADDRESSING AGEING INFRASTRUCTURE. DEPUTY MINISTER OF WATER AND SANITATION, HON. DAVID MAHLOBO
12:10 – 12:55	PANEL 5 – SOCIAL ECONOMIC INFRASTRUCTURE TOPIC: HOW CAN PRIVATE PUBLIC PARTNERSHIP COLLABORATE TO MOVE WATER INFRASTRUCTURE DEVELOPMENT FROM A CRISIS STATE? MODERATOR: DR. JULIA PETLA PANELISTS: <ul style="list-style-type: none"> • RAND WATER SUPPLY CHAIN MANAGER, LESEGO SINEKE • SAICE CEO, SEKADI PHANYE-SHAKHANE • HENRY FAGAN CEO, ALIGASEN NAIDU
12:55 – 13:10	INTRODUCTION OF DEPUTY MINISTER OF TRANSPORT BY MEC OF TRANSPORT IN GAUTENG, KEDIBONE DIALE-TLABELA
13:10 – 13:50	MINISTER'S ADDRESS, TRANSPORT TOPIC: USE OF TECHNOLOGICAL ADVANCEMENTS TO SPEED UP AN EFFICIENT ROAD, TRANSPORT AND LOGISTICS INFRASTRUCTURE SYSTEM DEPUTY MINISTER OF TRANSPORT, HON. MKHULEKO HLENGWA
13:50 – 14:30	REFRESHMENT BREAK & EXHIBITION WALKABOUT
14:30 – 14:45	ADDRESS: THE GREAT RESET, EMERGING TRENDS IN INFRASTRUCTURE AND TRANSPORT MR. SONWABO MATEYISI – KPMG PARTNER
14:45 – 15:15	PANEL 6 – ROADS, TRANSPORT AND LOGISTICS TRANSFORMATION TOPIC: WHICH STEPS DO WE TAKE TO ENABLE TRANSFORMATION IN THE ROAD, TRANSPORT AND LOGISTICS SECTOR MODERATOR: ERWAT FORMER CEO, TUMELO GOPANE PANELISTS: <ul style="list-style-type: none"> • SANRAL ACTING TRANSFORMATION MANAGER, THANDILE MAKGWABE • CIRBUS GLOBAL CEO, TERRY WICKHAM
15:15 – 15:30	SUMMARY OF BUILT ENVIRONMENT INDABA AND ACTION PLANS BBCBE HEAD OF PMU, CARRINGTON TLALE
15:30 – 16:00	VOTE OF THANKS & CLOSURE – PROGRAMME DIRECTOR

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GALLAGHER CONVENTION CENTRE

**“Partnering with Government and Key Stakeholders to Deliver
Infrastructure Projects Through Innovative Funding & Delivery Models”**

PROGRAM DAY 1: COCKTAIL NETWORKING SESSION

17:00 – 17:20	REGISTRATION
17:20 – 17:30	OPENING REMARKS: PROGRAM DIRECTOR, KEDIBONE TSILOANE
17:30 – 17:40	WELCOME ADDRESS: BBCBE DEPUTY PRESIDENT, BAFANA DUBE
17:40 – 17:45	REMARKS: COCKTAIL SPONSOR ENZA CONSTRUCTION
17:45 – 17:50	MESSAGE OF SUPPORT: CIDB
17:50 – 17:55	MESSAGE OF SUPPORT: CETA
17:55 – 18:00	MESSAGE OF SUPPORT: DBSA
18:00 – 18:20	GUEST SPEAKER: SANRAL CEO, REGINALD DEMANA
18:25 – 18:30	SIGNING OF MOU-BBCBE & SAFCEC
18:30 – 18:40	CLOSING REMARKS AND VOTE OF THANKS – SAFCEC
18:40 –	NETWORKING SESSION

All information is correct at time of printing and is subject to change without notice.

2025

BUILT ENVIRONMENT INDABA



**The transformation of Africa's
Built Environment depends on policies that drive
innovation, sustainability, and inclusivity**

BUILT ENVIRONMENT INDABA

**is where these conversations
turn into action**

Industry stakeholders, business leaders and companies in the water, energy, housing, electricity, infrastructure and small medium enterprise sectors gather together under one roof to seek and implement collaborative ways of delivering solutions to sector challenges

Be part of the conversation either as a delegate, exhibitor, sponsor, speaker or panelist

The event takes place annually, in April and the host location is rotated throughout Africa

The future of Africa Built Environment Indaba starts here!

Register your interest on the event website www.builtenvironmentindaba.africa or contact the organiser for a customised proposal info@builtenvironmentindaba.africa or call us at 011 593 3177



